

A photograph of an offshore wind farm. In the foreground, a worker wearing a white hard hat and a high-visibility yellow safety vest stands on the deck of a boat, looking out at the sea. The boat has a yellow railing and a red fire extinguisher. In the background, a long line of wind turbines extends across the horizon under a bright blue sky with scattered white clouds. The sun is high in the sky, creating a lens flare effect. The image is framed by a cyan vertical bar on the left and a red-to-yellow gradient vertical bar on the right.

E.ON Climate & Renewables Company Presentation

**Setting the Pace in Renewable Energy
Version 1.7**

e.on

Content

1. **About us**
2. **Technologies**
3. **Energy solutions**
4. **How we work and who we are**
5. **Market: Favorable for renewables**
6. **Strategy and focus**
7. **Backup**



User guide

This presentation is intended to give an overview of E.ON 's utility scale Renewables Business. It explains our business and sets out the roadmap and priorities for 2017.

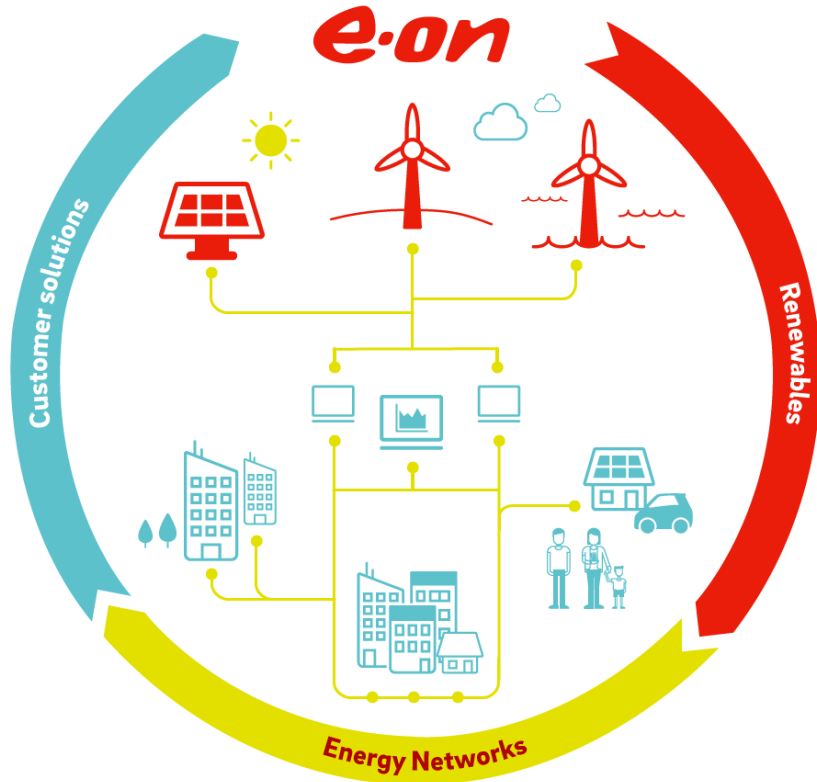
The presentation is primarily targeted at internal audiences. However you can also share the slides externally and use the deck (or a selection of slides) for external presentations. For this purpose and your convenience we have included a large selection of slides in the back up.

If you have any queries on slides or would like to change content please contact Matt Tulis (Matthew.Tulis@eon.com). Please inform our Press Department if you are preparing to give an external presentation (Markus.Nitschke@eon.com). We are happy to assist.

This presentation is updated as deemed appropriate, at least on an annual basis. Quarterly figures are not included systematically.

About us

E.ON strategy



Global trends like sustainability and climate protection, digitalization and technological innovation are altering the energy landscape. At the same time our customers' energy needs are changing.

A new energy world – decentralized, green, and interconnected – is emerging. Our core businesses reflect the key energy trends:

The global growth of **renewables**

The transformation of yesterday's power lines into tomorrow's smart **energy networks**

The increasing demand for innovative **customer solutions**

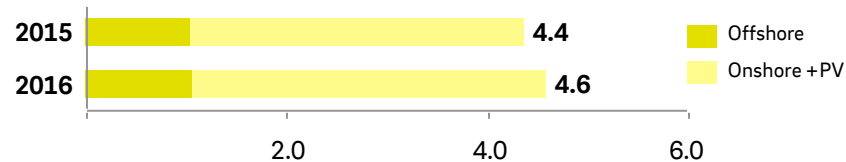
Partner for the New Energy World

Renewables at a glance

What we do

- We are among the largest renewable energy players in our core markets (Europe and US)
- Our focus is offshore and onshore wind, as well as utility-scale PV and energy storage
- We deliver and own utility scale renewable projects, engaging in development, construction and operation
- We partner with investors offering stakes in our existing green assets or projects under development
- We provide long term green energy PPAs¹ to our customers as well as offering Wind O&M/ AM/ EM services² to 3rd parties
- We have developed more than 6 GW of renewable energy projects since inception in 2007
- 1,100 E.ON employees work in Renewables

Owned capacity³ (GW)





1. Power Purchase Agreements


2. O&M: Operations & Maintenance; AM: Asset Management; EM: Energy Management, via "E.ON Energy Services"


3. Pro rata

Technologies


Offshore wind



Onshore wind



Utility scale PV


Energy storage


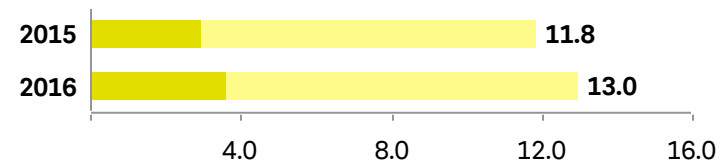
Energy solutions

Green energy


Green assets


Services


TWh produced³



E.ON Climate & Renewables in numbers

>6 GW

delivered renewable capacity

>€10 billion

Invested in renewable energy

4.6 GW

owned renewable capacity

7

countries where E.ON Climate & Renewables operates

5.3 GW

operated renewable capacity

90%

projects built on time, on budget

Global # **3** in offshore wind¹

>10,000

blades regularly inspected each year

-1,100 employees

1. The European offshore wind industry – key trends and statistics 2016, Wind Europe

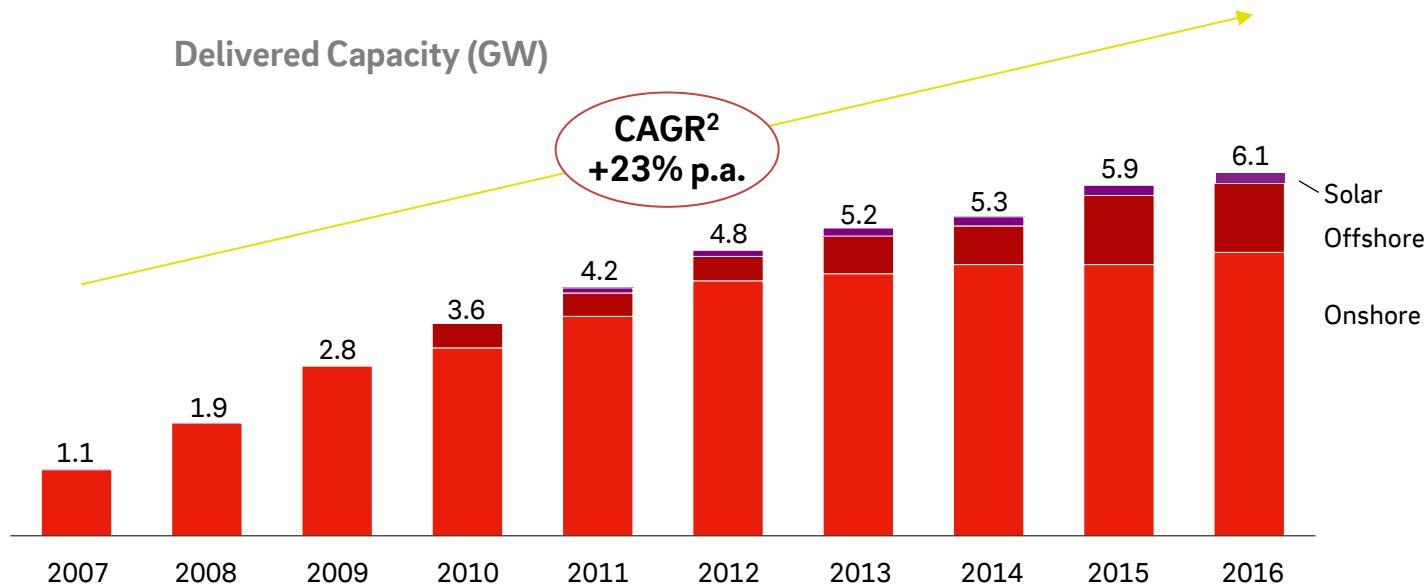
E.ON Climate & Renewables has achieved a very solid position and excellent delivery



Global #3 in offshore wind¹



Global leader in onshore wind



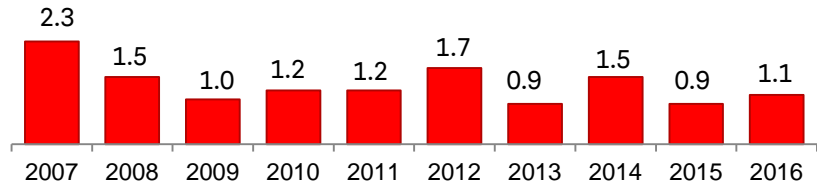
We own a diversified renewables portfolio of 4.6 GW and operate 5.3 GW across Europe and the US. Our total investment surpassed €10bn

1. The European offshore wind industry – key trends and statistics 2016, Wind Europe

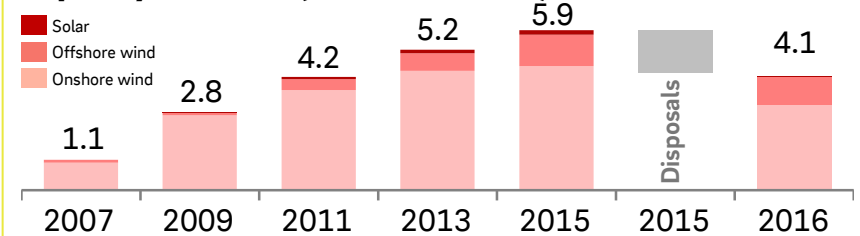
2. CAGR = Compound Annual Growth Rate

We bring a wealth of experience and industrial scale know-how to further build out our Renewables business

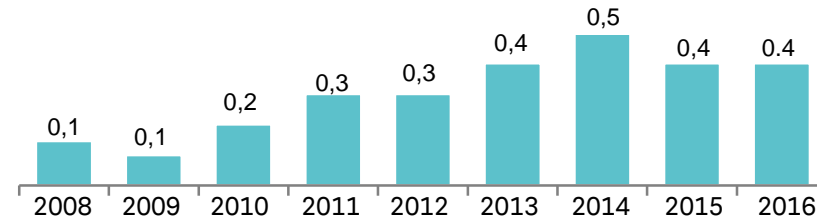
Investments (bn€)



Capacity installed (GW cumulated)



EBIT development (bn€)



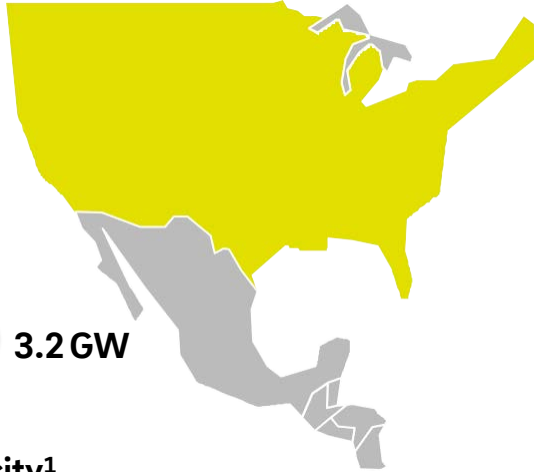
Key take away

- Total investments of €10bn in new capacity since inception of E.ON Climate & Renewables
- Over 50 projects delivered with vast majority completed on time and on budget

E.ON renewables portfolio



3.2 GW



Highlights

5.3 GW Operated capacity¹

4.6 GW Owned capacity²

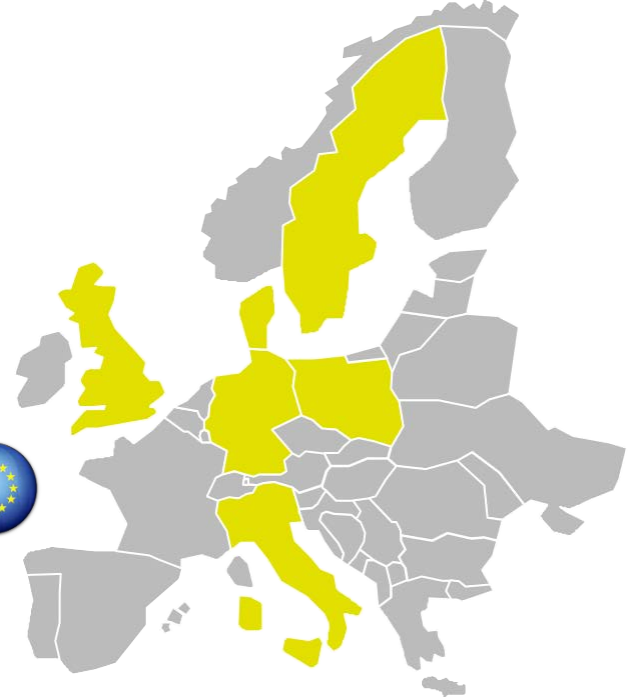
1.1 GW Offshore capacity

3.5 GW Onshore + PV capacity

1. Operated sites, where E.ON is the operator, regardless the ownership share

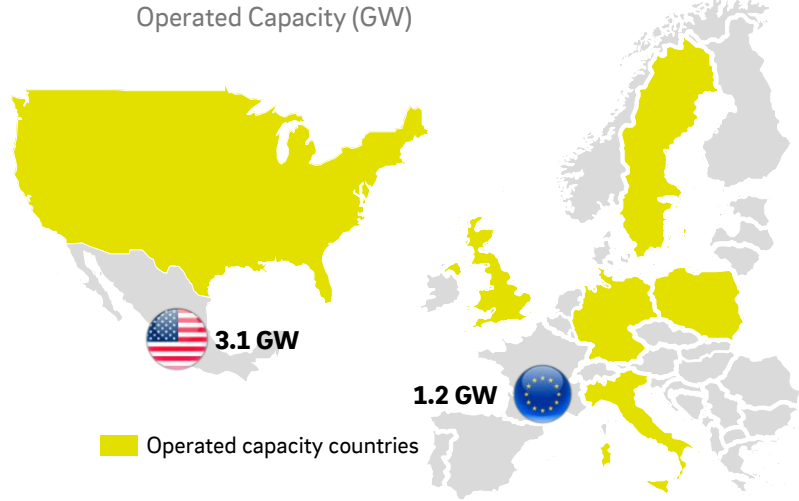
2. Pro rata

2.1 GW



Technologies

We have a strong track-record in Onshore Wind



Key facts

- 4.3 GW operated capacity
- Portfolio spread across Europe and the US

Project examples



Camster, onshore wind farm in the north of Scotland

COD: 2013

E.ON share: 100%

Capacity: 50 MW



Grandview, onshore wind farm in Texas Panhandle

COD: 2014

E.ON share: 50%

Capacity: 211 MW



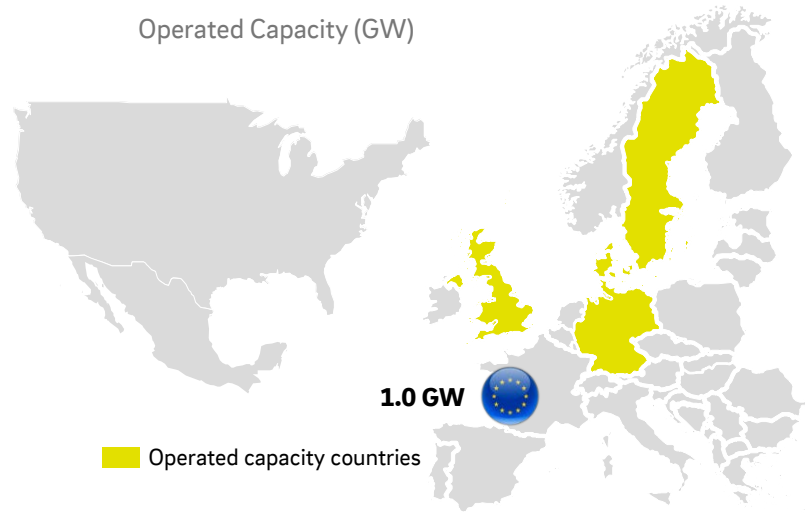
Roscoe, onshore wind farm in West Texas

COD: 2008

E.ON share: 100%

Capacity: 209 MW

We rank among the top tier in Offshore Wind experience



Key facts

- 1.0 GW operated capacity, global #3 for owned capacity¹
- Portfolio across Germany, Nordic and UK

Project examples



London Array, the world's largest offshore wind farm

COD: 2013

E.ON share: 30%

Capacity: 630 MW



Humber Gateway, offshore windfarm UK North Sea

COD: 2015

E.ON share: 100%

Capacity: 219 MW



Amrumbank West, offshore windfarm German North Sea

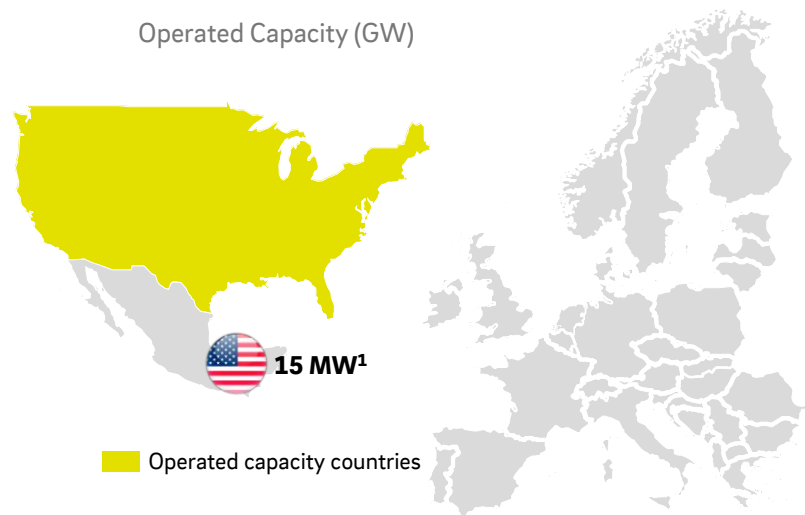
COD: 2015

E.ON share: 100%

Capacity: 302 MW

1. The European offshore wind industry – key trends and statistics 2016, Wind Europe

We are creating value by transferring our experience in onshore wind to PV in the US



Key facts

- 15 MW PV operated capacity in the US¹
- Close to 150 MW solar capacity delivered worldwide

Project examples



Tech Park Solar, PV park in Tucson, Arizona

COD: 2012

E.ON share: 100%

Capacity¹: 5 MW



Valencia, PV park in Tucson, Arizona

COD: 2013

E.ON share: 100%

Capacity¹: 10 MW



Maricopa West, PV park in Kern County, California

COD: 2015

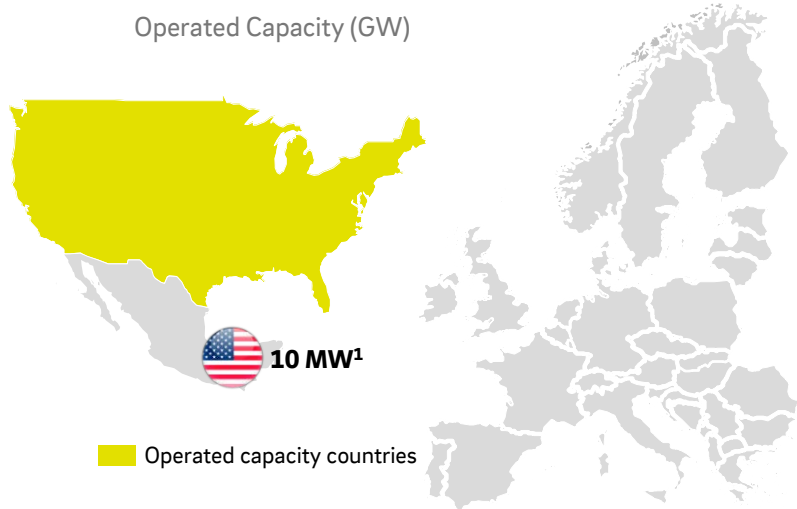
E.ON share: 0%

Capacity¹: 20 MW

1. Capacity shown in MW AC

We are starting to grow in the North American grid-scale Energy Storage Market: 1st project delivered in 2017

Operated Capacity (GW)



Key facts

- Storage+PV: 10 MW¹ / 2.5 MWh Battery adjacent to 2 MW PV plant
- Application: Frequency response, Voltage control
- Technology: Lithium Titanium Battery

Project examples



Iron Horse, Energy Storage & Solar park in Tucson, Arizona
COD: 2017
E.ON share: 100%
Capacity: 10 MW

1. Capacity shown in MW AC

Energy solutions

We offer attractive propositions to our customer group

Our offering



Green energy

Providing **long-term Power Purchasing Agreements (PPA)** to Utilities and B2B customers¹



Green assets

Monetizing parts of our development pipeline and operating asset portfolio through establishing long-term partnerships



Services

Offering **full scale operations & maintenance, short term repairs, as well as technical & commercial site management services** to customers

Our customers (examples)



Utilities

Commercial
& Industrial



Financial
Investors



Strategic
Investors

Asset
managers



Wind farm
Owners

1. Including selling renewable energy to customers across Europe via our local retail organizations

As a seller of Renewable Energy, E.ON offers its customers competitive pricing and customized solutions



Our offer

The purchase / sale of renewable energy generated by our wind, solar & energy storage projects

Benefits to customers

- Credit-worthy counterparty
- Ability to offer customers **competitive pricing** and more **tailored** off-take **solutions**, such as
 - **Flexibility** in term (tenor) & size (MW) of offtake
 - **Renewable Energy Credits** (included or not)
- Can offer **wind, solar & energy storage** projects across the United States from our large pipeline of projects
- Balance sheet finance through construction helps keep projects **on target** schedule



As partner of choice E.ON offers outstanding investment opportunities in renewable assets



Our offer

Attractive investments in our development pipeline and operating **asset portfolio as long-term partner**

Benefits to customers

- Infrastructure investment with **stable, long-term returns**
- **Access to E.ON's global asset base and technical management expertise**
- **Complementary service offerings** to match ownership structure



As an owner of a vast, global renewables fleet, customers benefit from E.ON's service experience

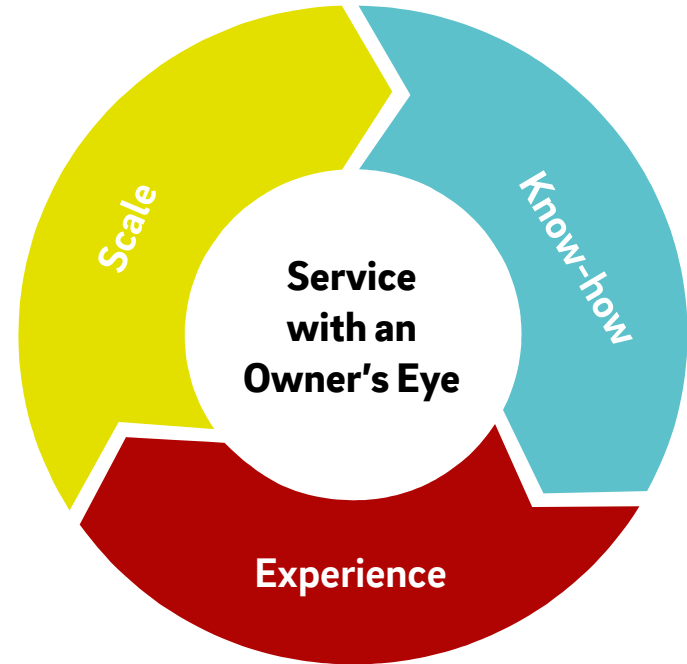


Our offer

- **Operations & maintenance**
- **Site management**
- **Wind farm optimizations**
- Major correctives
- Energy management

Benefits to customers

- Sustainable operations and maximized production from our extensive experience in operations and maintenance of wind farms
- Minimized downtime through the availability of local technicians close to operating sites
- Learnings and best practices transferred from E.ON's global organization and fleet of over 3000 turbines across multiple proven turbine technologies

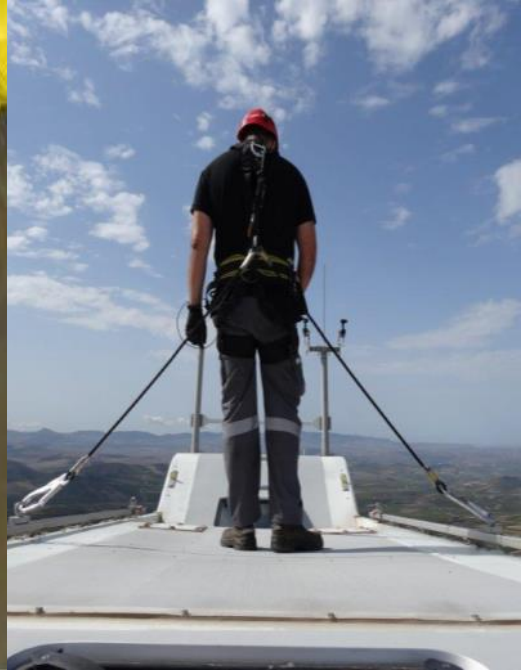


**How we work and
who we are**

We have an uncompromising focus on Health & Safety

- E.ON Renewables TRIF¹ has **declined more than 60%** over the last 7 years
- Strong leadership in HSE – shaped further by a **Tailor-made Leadership Program** and preventative safety management
- Robust **HSE management system** integrated into all aspects of the business and externally certified²
- Founding member of **G+ Global Offshore Wind Health & Safety Association** and active member of H&S working groups in WindEurope³, GWO⁴, Renewables UK Wind Association, American Wind Energy Association

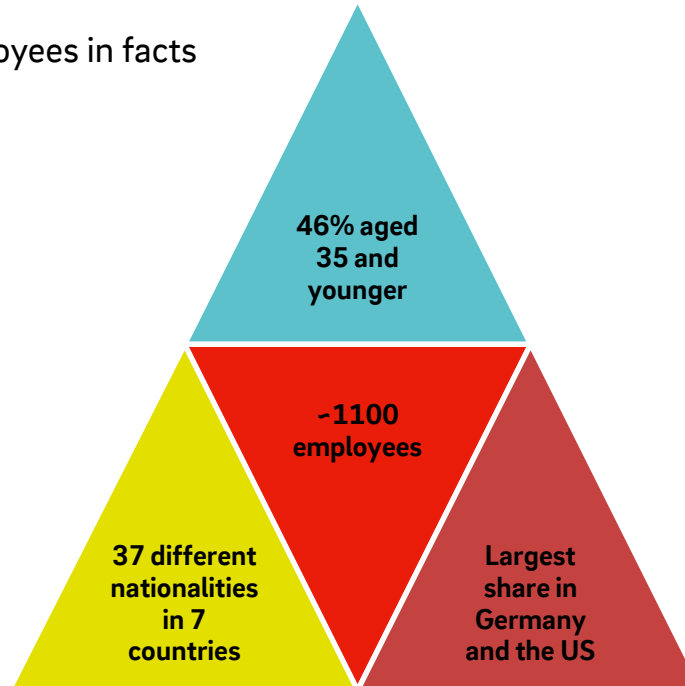
Profound Health, Safety and Environment culture key element of E.ON's value system



1. Total recordable incident frequency (TRIF) is the sum of recordable incidents per one million hours worked
2. According to ISO 14001 and OSHAS 18001 since 2010
3. Formerly known as European Wind Energy Association
4. Global Wind Organization

Lean and diverse workforce is E.ON Climate & Renewables' most valuable asset

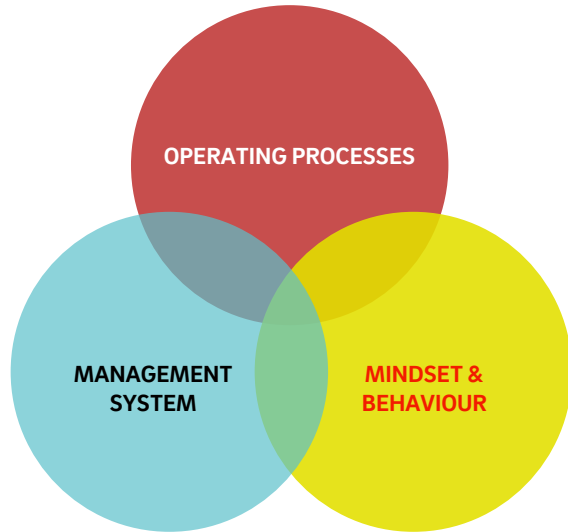
E.ON Climate & Renewables employees in facts and figures¹



1. HR analytics as of Q1 2017

Deploying Operational Excellence in various dimensions fosters our competitiveness

Operational Excellence (OE) drives performance improvement across three main dimensions



Operating Processes	The set of physical assets, operating standards and practices that generate value
Management System	The way that the organization works, decides, drives and improves the performance, supported by healthy HR processes
Mindset & Behaviour	The way that people think, behave and evolve, upgrading their capabilities to work together, communicate and improve

E.ON Climate & Renewables Board of Management

Chief Executive Officer (CEO)

Anja-Isabel Dotzenrath



20+ years industrial and consulting experience in utilities
Functional expertise in strategy development, transformation, post-merger integration and finance
Degrees in Electrical Engineering and Business Administration

Chief Operating Officer (COO)

Sven Utermöhlen



20+ years industrial and consulting experience in energy and oil & gas
Expertise in project development and execution, asset operations, strategy and organizational design
Degree in Geophysics

Chief Financial Officer (CFO)

Judith Buss



20+ years finance and M&A experience in banking, industrial and utility industry
Negotiation and project leadership experience in M&A; capital markets /IPO experience in investment banking
Degree in Business Administration

**Market:
Favorable for
Renewables**

Lower costs, emissions among key drivers for global renewables deployment

NEW ENERGY WORLD

“
Ever-cheaper clean tech[nology] provides a real opportunity for investors to get more for less. This is exactly the kind of situation, where the needs of profit and people meet, that will drive the shift to a better world for all
”

Erik Solheim
Executive Director,
UN Environment Programme



SUSTAINABILITY

“
This pursuit of renewable energy benefits our customers and communities through cleaner air while strengthening our business through lower and more stable energy costs
”

Mary Barra,
General Motors
Chairman and CEO



INDUSTRIAL POLICY

“
Investments aimed at dramatically raising energy efficiency standards and expanding the supply of clean renewable energy sources will also generate tens of millions of new jobs in all regions of the world.
”

University of
Massachusetts, Amherst



LOW CARBON EMISSIONS

“
The European Union has also managed to significantly reduce the greenhouse gas intensity of its economy. It is presently one of the most greenhouse gas efficient major economies, and is set to become the most greenhouse gas efficient economy in the G20 through the implementation of the 2030 climate and energy targets
”

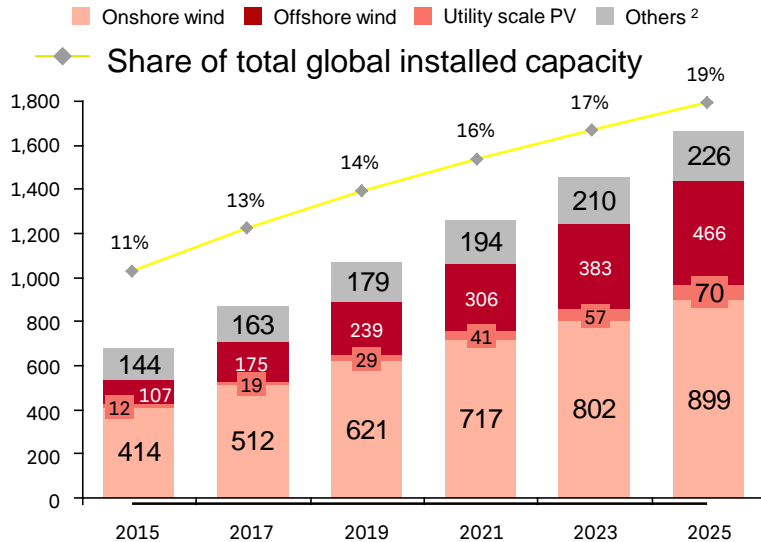


Second Report on the
State of the Energy Union

Renewables becoming crucial in global generation mix

Growth in utility scale renewables

Global installed renewable capacity in GW¹



Key drivers for renewable support

- ✓ **Demand for sustainability**
Global public demands more sustainable power sources. In some cases combined with CO2 reduction targets
- ✓ **Security of supply**
Renewables make countries and individuals independent from energy imports
- ✓ **Local jobs & value creation**
Renewables create many jobs in local economies
- ✓ **Cost reduction**
Levelized costs of electricity dropped significantly

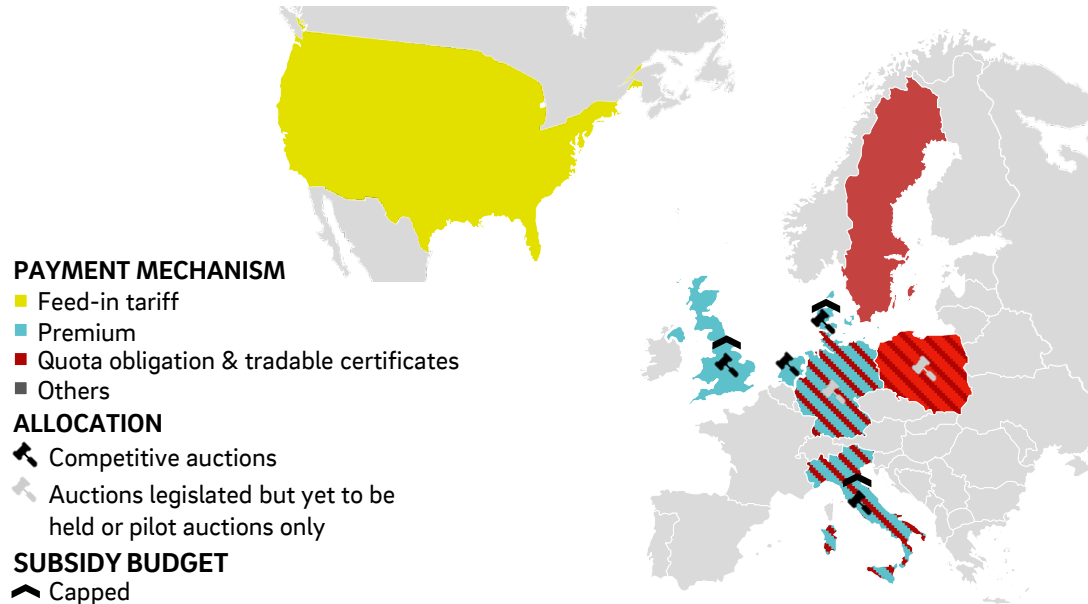
1. Global including OECD and non-OECD countries as per BNEF definition. Excluding small-scale PV and hydro. Forecast does not reflect yet extension of PTC/ITC in the US

2. Others including geothermal, biomass and solar thermal

Source: Bloomberg New Energy Finance as of 23 June 2015

A variety of current regulatory regimes and frameworks helps support renewables in Europe and North America

Remuneration scheme by geography



Select market description

US:

- Tax Credits (PTC and ITC)
- Accelerated Depreciation (MACRS)
- Renewable Portfolio Standards (RPS)

UK:

- Renewable Obligation Certificates (ROC)
- Contracts for difference (CfD)
- Levy Exemption Certificates (LEC) have been withdrawn (Aug 2015)

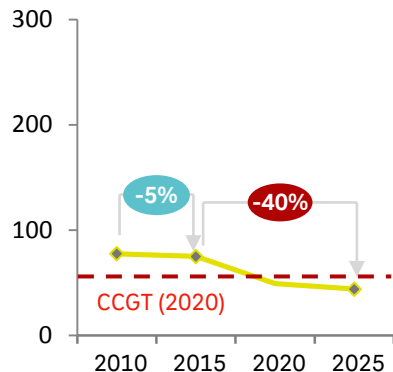
Germany:

- Feed-In Tariff (FIT) with direct marketing obligation for German offshore
- For upcoming new projects remuneration will be determined through tender processes

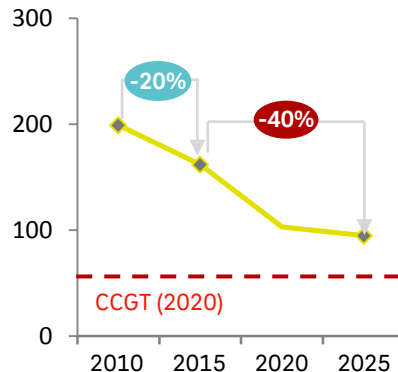
Decreasing cost of energy makes renewables competitive in energy marketplace

Levelized cost of electricity (LCOE)^{1 2}

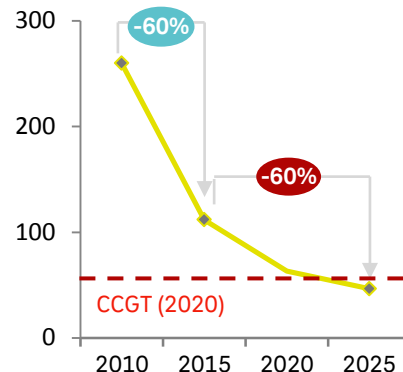
Onshore wind
€/MWh



Offshore wind
€/MWh



Utility-scale PV
€/MWh

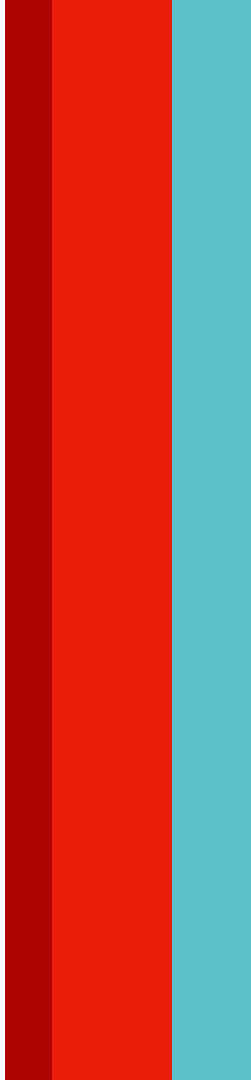


1. Assumed conversion rate €/€ = 1.12. Average of US and Europe. Costs are in 2016 real terms. Years on the respective horizontal chart axis represent the date of commissioning

2. LCOE degressions are rounded

Source: Bloomberg New Energy Finance as of 21 April 2017 for onshore wind & utility-scale PV, as of 23 November 2016 for offshore wind

Strategy and Focus



E.ON will focus on core technologies in Onshore, Offshore wind and PV and Storage in Europe and North America

✓ Wind Onshore



✓ Solar PV



✓ Wind Offshore

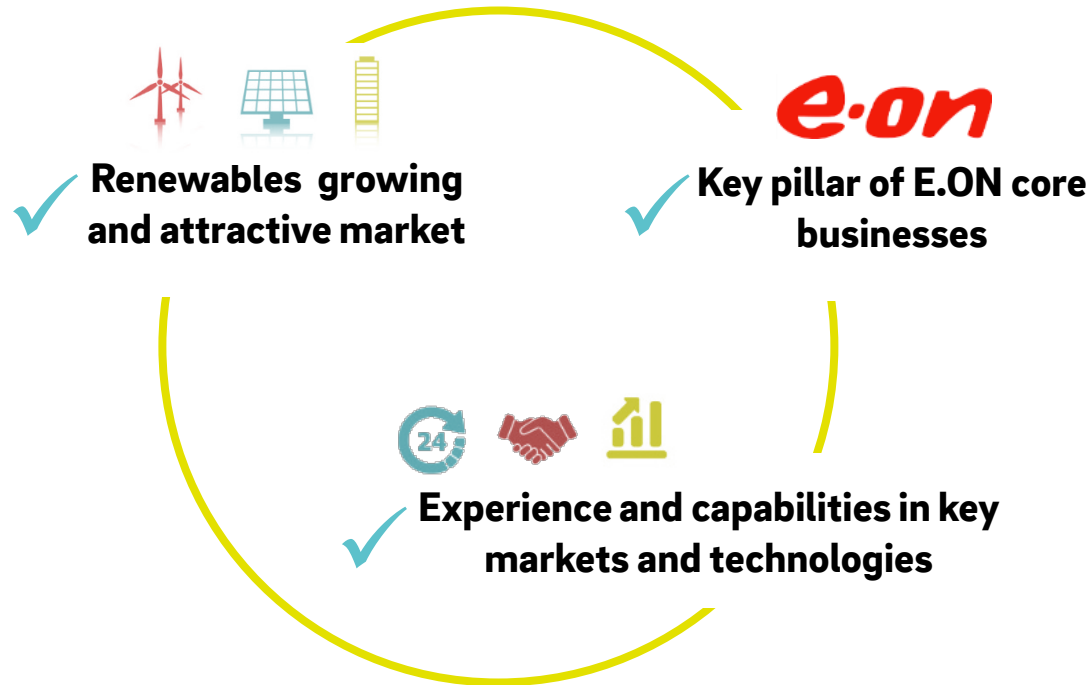


✓ Storage



- Continued focus on core technologies to maintain **leading position** in the industry
- Capitalize on **existing pipeline & capabilities** in North America and Europe to deliver projects
- Maintain **robust development pipeline** with superb project options
- Focus on **industrial scale assets as integrated player** to create value (development, construction, operations & maintenance)
- **Expand attractive** partnering and third party business **energy solutions** to our customers

Renewable business well positioned to enable E.ON to set pace in new energy world



This document may contain forward-looking statements based on current assumptions and forecasts made by E.ON Climate & Renewables management and other information currently available to E.ON. Various known and unknown risks, uncertainties and other factors could lead to material differences between the actual future results, financial situation, development or performance of the company and the estimates given here. E.ON Climate & Renewables does not intend, and does not assume any liability whatsoever, to update these forward-looking statements or to conform them to future events or developments.

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Backup

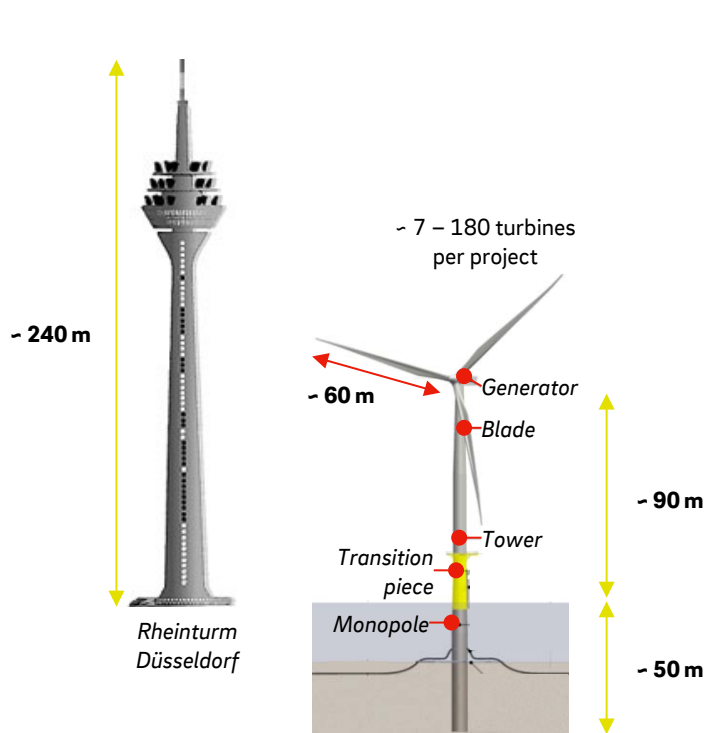
Content

1. **Deep dive offshore wind**
2. **Deep dive onshore wind**
3. **Deep dive utility scale PV**
4. **Deep dive grid energy storage**
5. **Deep dive innovation**
6. **Market information**
7. **Photos of assets**



Deep dive offshore wind

Deep-dive Offshore Wind



Capacity

- 200 – 600 MW - 1/5 – 1/3 of a conventional power plant¹



Investment

- 0.7 – 2.0 b€ CAPEX Comparable to a 1 GW conventional plant²



Production

- 700 – 2300 GWh p.a. Enough to power -200,000 – 600,000 homes³



Area

- 20 – 60 km² - 1/10 – 1/3 of the surface of Düsseldorf



LCOE

- 100 €/MWh⁴ decreasing fast

1. Assumed average typical size of a CCGT or a Coal power plant: 1.0 GW
2. Assumed - 1 m€/MW for CCGT and - 2 m€/MW for coal (average of EMEA and AMER). Source: Bloomberg New Energy Finance
3. Assumed average household consumption of 4 MWh p.a.
4. Levelized Cost of Electricity in 2017. Indicative figures (arithmetic average of Europe, China). Assumed 0.9 € / US\$

E.ON ranks as global #3 in offshore wind power companies¹



1. The European offshore wind industry – key trends and statistics 2016, Wind Europe

2. E.ON share 30% (189 MW)

3. E.ON share 50% (200 MW)

4. E.ON share 26% (16 MW)

5. E.ON share 20% (41 MW)

6. E.ON share 50% (193 MW)

Project highlight

Amrumbank West

€1 billion investment

- 48% load factor

302 MW

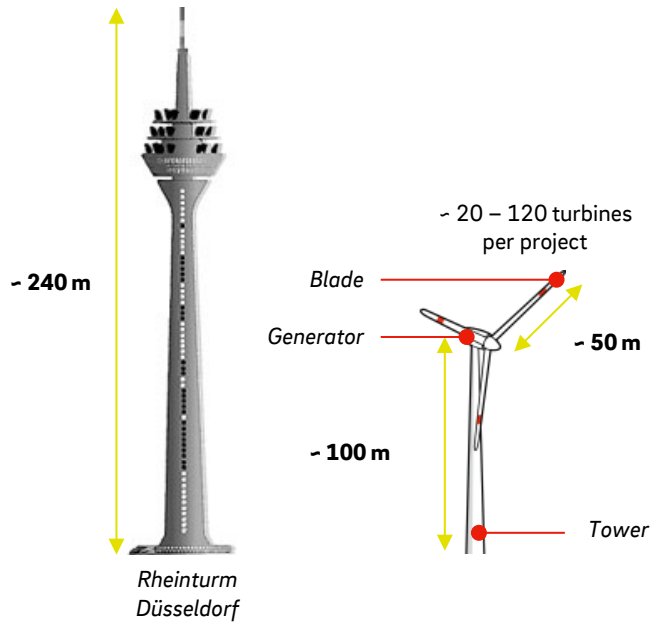
80 Siemens 3.6 turbines

German North Sea



Deep dive onshore wind

Deep-dive Onshore Wind



Capacity

~ 50 – 200 MW

~ 1/20 – 1/5 of a
conventional power
plant¹



Investment

~ 75 – 300 m€
CAPEX

~ 1/8 of a 1 GW
conventional plant²



Production

~ 150 – 750 GWh
p.a.

Enough to power ~
40,000 – 200,000
homes³



Area

~ 5 – 20 km²

~ 1/50 – 1/10 of
the surface of
Düsseldorf



LCOE

~ 65 €/MWh⁴
decreasing fast

1. Assumed average typical size of a CCGT or a Coal power plant: 1.0 GW
2. Assumed ~ 1 m€/MW for CCGT and ~ 2 m€/MW for coal (average of EMEA and AMER). Source: Bloomberg New Energy Finance
3. Assumed average household consumption of 4 MWh p.a.
4. Levelized Cost of Electricity in 2017. Indicative figures (arithmetic average of Europe, US, China, India). Assumed 0.9 € / US\$

Project highlight

Colbeck's Corner

20th wind farm in US

112 GE 1.79 turbines

200 MW

Texas Panhandle, Grandview site

~ 50% load factor



Deep dive utility- scale PV

Deep-dive utility-scale PV

- 50,000 to 500,000
panels per project



-5 MW PV farm⁵



Football field



Capacity

- 10 – 100 MW

- 1/100 – 1/10 of a
conventional power
plant¹



Investment

- 20 – 180 m€
CAPEX

- 1/15 of a 1 GW
conventional plant²



Production

- 20 – 200 GWh
p.a.

Enough to power
-5,000 – 50,000
homes³



Area

- 0.5 – 4 km²

-60 – 500 football
fields



LCOE

- 75 €/MWh⁴
decreasing fast

1. Assumed average typical size of a CCGT or a Coal power plant: 1.0 GW
2. Assumed - 1 m€/MW for CCGT and - 2 m€/MW for coal (average of EMEA and AMER). Source: Bloomberg New Energy Finance
3. Assumed average household consumption of 4 MWh p.a.
4. Levelized Cost of Electricity in 2017. Indicative figures (arithmetic average of Europe, US, China, India). Assumed 0.9 € / US\$
5. E.ON plant at Tucson, Arizona

Project highlight

Maricopa West

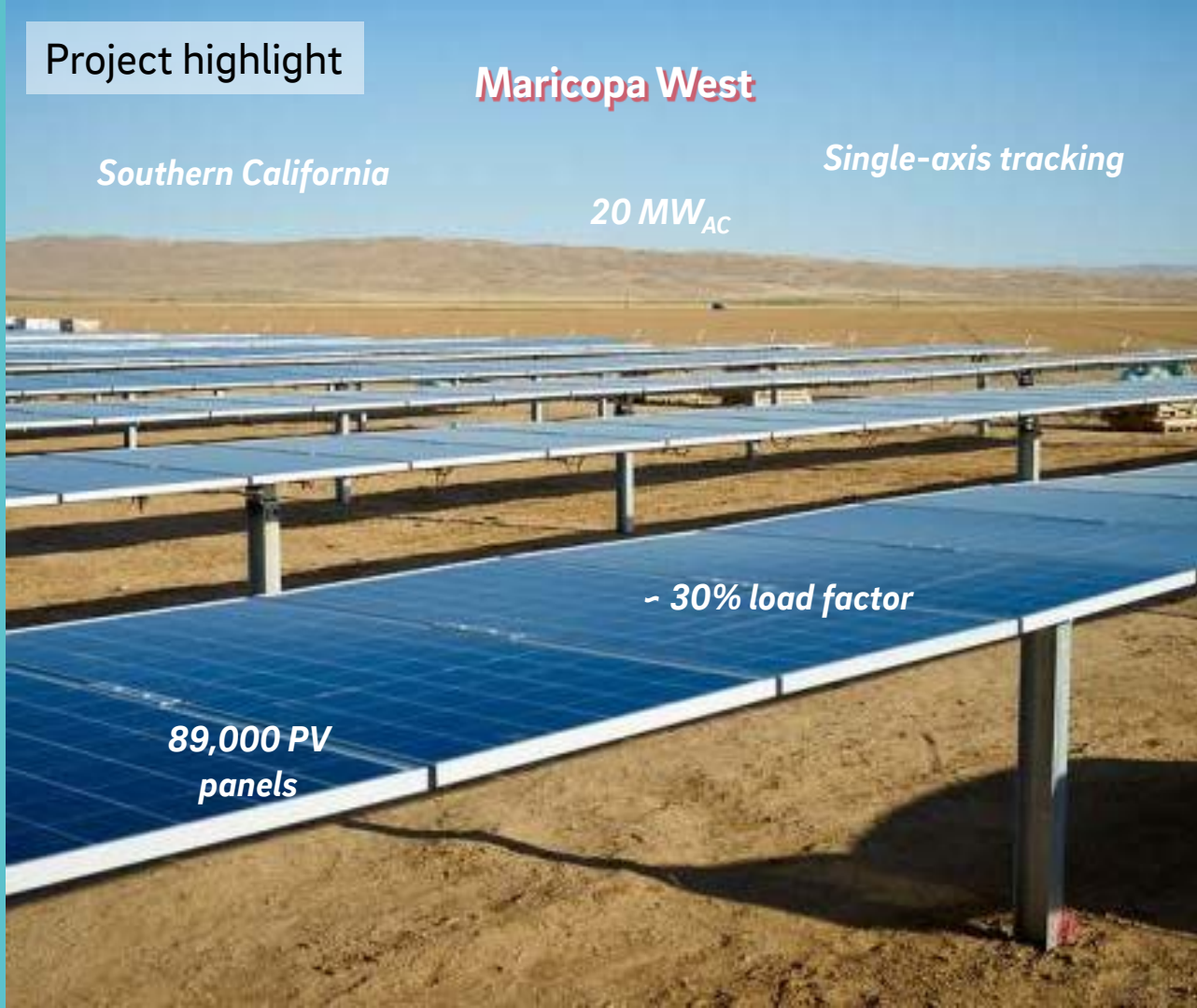
Southern California

Single-axis tracking

20 MW_{AC}

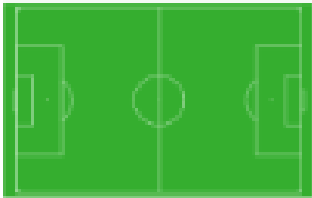
~ 30% load factor

*89,000 PV
panels*



Deep dive grid energy storage

Deep-dive grid energy storage



Football field



- 1 – 100 MW

-

Capacity



- 1 – 100 m€
CAPEX¹

-

Investment



- 0.001 – 0.02
square km

-1/7 – 3 football
fields

Area



- 200 €/MWh²
decreasing fast

-

LCOE

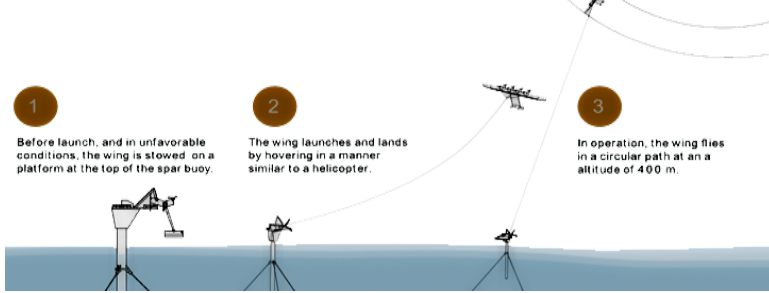
1. CapEx corresponds to a 2 hours Li-ion battery with a capacity between 1 and 100 MW and COD in 2018 (source: IHS)
2. Unsubsidized Levelized Cost of Storage based on a typical Frequency Regulation Li-Ion asset (10 MW / 5 MWh), source: Lazard

Deep dive innovation

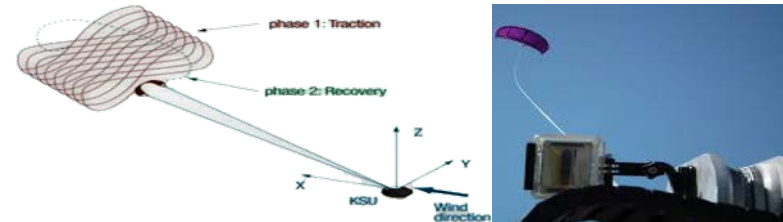
Deep-dive innovation: Airborne Wind

Fundamental approaches

Makani-example: solid wing, airborne generator



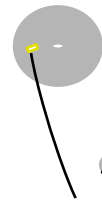
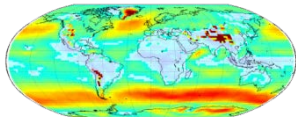
KPS-example: soft wing, ground-based generator



Advantages

✓ New Markets and Sites

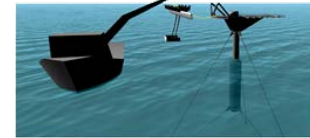
Many regions have attractive wind conditions at 500 meters



Big swept area & low energy extraction

✓ Less Material

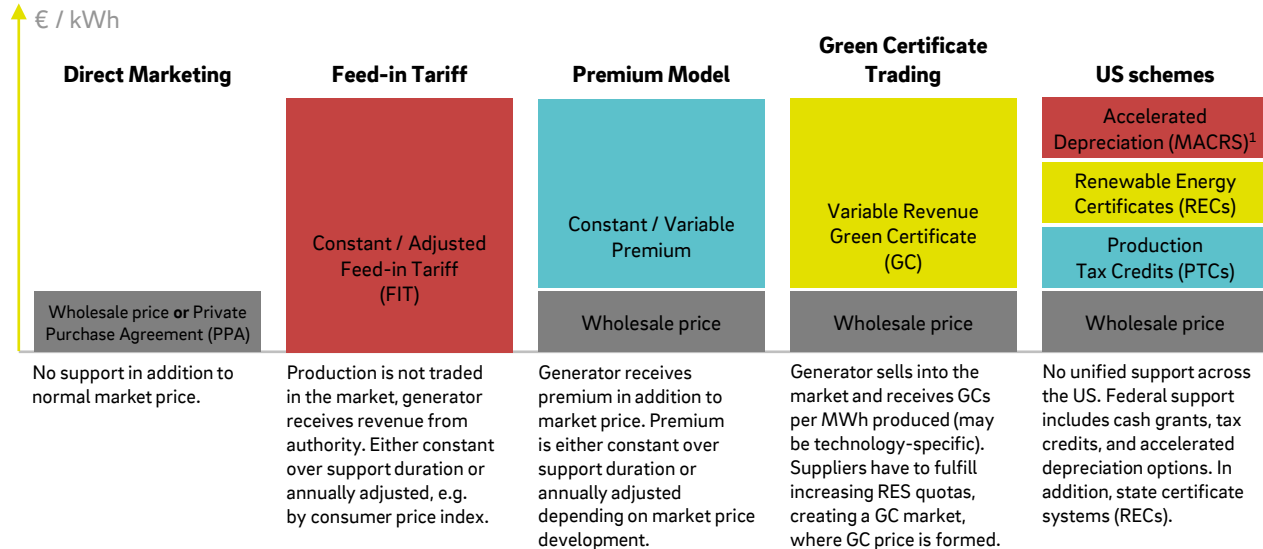
1. Moving device → smaller generating units
2. De-coupling structural load from generating unit



E.ON believes Airborne wind energy has disruptive potential

Market information

Governments use a range of support schemes to drive development of renewable generation



In some markets support schemes are allocated via competitive auctions

1. Accelerated depreciation options for renewables assets exist in many countries, in addition to the specific support schemes

Influential stakeholders believe that Renewables are set to dominate the future energy market ...

“

There is an urgent need to develop sources of renewable energy

”

Pope Francis



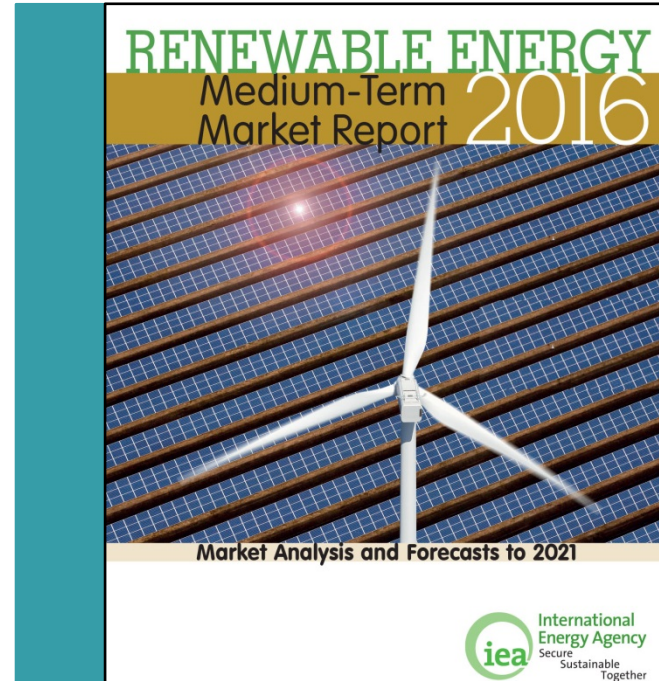
... and in case faith is not enough, analysis confirms Renewables are in the lead!



On average, world renewables output is expected to provide over 60% of total electricity generation growth during the forecast period (to 2021)



IEA¹ Medium-Term Market Report 2016



1. International Energy Agency

Photos of assets

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Roscoe, Texas, one of the world's largest onshore wind parks (782 MW) – half the size of New York City



Valencia Solar PV Park, Arizona (10 MW)



Amrumbank West, Germany (301 MW)



London Array, the world's largest offshore wind farm (630 MW)

Grandview I, Texas, (211 MW)



Iron Horse Energy Storage & Solar Project, Arizona (10 MW)



Humber Gateway, UK (219 MW)



Camster, UK (50 MW)



2 MW Solar PV accompanying array at Iron Horse Energy Storage & Solar Park, Arizona (10 MW)



Colbeck's Corner, Texas, E.ON's 20th wind farm in NA (200 MW)

