

IFC Overview



IFC: A MEMBER OF THE WORLD BANK GROUP

IFC is the largest global development institution focused on the private sector in emerging markets

The World Bank Group IBRD IFC MIGA **ICSID** IDA International International Multilateral International International Development **Finance** Center for Bank for Investment Settlement of Association Corporation Reconstructi and on and Guarantee Investment Disputes Development Agency In working to end extreme poverty and boost shared prosperity, IFC collaborates closely with other members of the World Bank Group Interest-free **Solutions in** Conciliation Loans to Guarantees middleloans and of private private and arbitration of income and grants to sector sector developcredit-worthy governments investments' investment of poorest disputes low-income ment non-Countries country commercial governments risks WORLD BANK Corporation WORLD BANK GROUP

WORLD BANK GROUP

Leading the Way in Private Sector Development

- IFC advances economic development and improves the lives of people by encouraging the growth of the private sector in developing countries
- We achieve this by creating new markets, mobilizing other investors, and sharing expertise. In
 doing so, we create jobs and raise living standards, especially for the poor and vulnerable. Our
 work supports the World Bank Group's twin goals of ending extreme poverty and boosting shared
 prosperity
- We help countries develop their private sectors in a variety of ways:

Quick Facts

- ✓ **Investing in companies** through loans, equity investments, debt securities and guarantees
- ✓ Mobilizing capital from other lenders and investors through loan participations, parallel loans and other means
- ✓ Advising businesses and governments to encourage private investment and improve the investment climate

Founded in 1956 Over 60-year history in emerging markets Triple-A credit rating Owned by 186 member countries Present in more than 100 countries \$32.8 billion in investment commitments in FY22 100+ offices in 95+ countries worldwide ~4,200 staff (57% are based outside Washington D.C.) Advance economic development by encouraging the growth of private enterprise in developing countries. Our Core Values Impact | Integrity | Respect Teamwork | Innovation



Our Mission

WHAT WE DO: 4 AREAS OF EXPERTISE + 8 PRODUCTS AND SERVICES

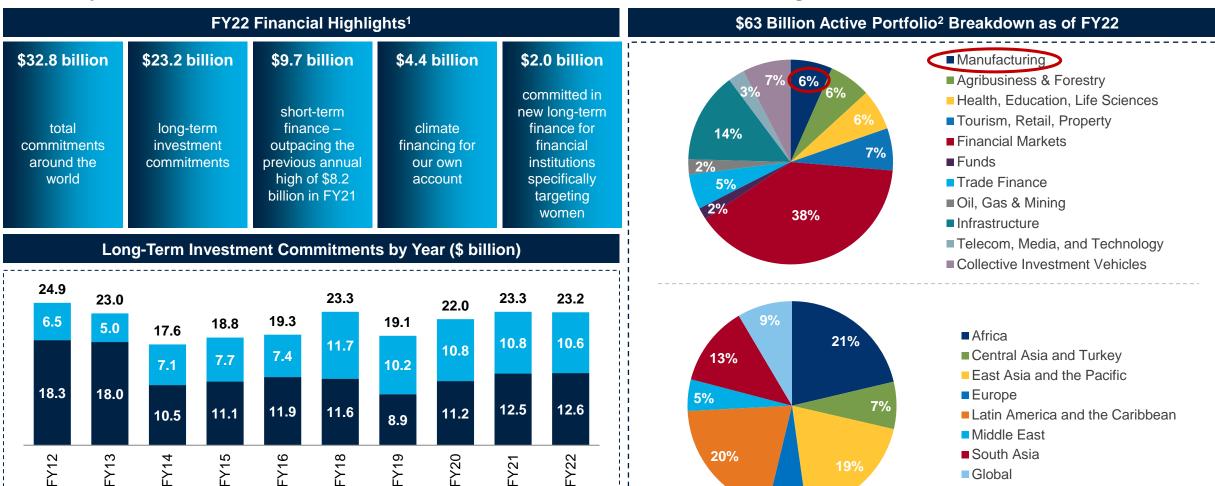
IFC's offerings are mutually reinforcing and can be tailored to a client's specific needs

Our Areas of Expertise	Our Products and Services				
MAS (Manufacturing, Agribusiness and Services)	Loans Equity		Syndications	Advisory	
Manufacturing Agribusiness and Forestry Tourism, Retail and Property Health & Education	Senior loans (corporate finance; project finance); subordinated loans; on-lending through intermediary institutions Fixed / floating rates	 Provide both developmental support and long-term growth capital Direct equity investments; through Private Equity funds, profit- participating loans, convertible loans, and preferred shares Typically, 5% to 20% of total equity 	Capital mobilization to amplify positive development impacts 60+ years of experience 500+ investment partners 1500+ projects committed \$97 billion mobilized in debt financing	Advisory services to companies and governments to help establish the necessary conditions to	
INR (Infrastructure and Natural Resources	• IFC has provided financing in 74 local currencies				
 Cities Environmental and Municipal Infrastructure Sustainable Infrastructure Advisory 	Long maturity: typically, 7-12 years with appropriate grace periods			attract the most private capital	
Water Transportation Telecoms, Media and Technology	Blended Finance	Trade and Supply Chain	Treasury Client		
	Dielided i litalice	Finance	Solutions	AMC	
FIG (Financial Institutions Group)	Use relatively small amounts of			AMC	
FIG (Financial Institutions Group) - Banking - Capital Markets - Insurance - Trade & Supply Chain Finance - Fintech - Financial Inclusion (SMEs, Microfinance)	Use relatively small amounts of concessional donor funds to mitigate specific investment risks and help rebalance risk-reward profiles of investments that are unable to proceed on	Global Trade Finance Program (GTFP) guarantees trade-related payment obligations of approved financial institutions	Solutions Derivative; structured finance; local currency products and solutions Enable clients to hedge foreign exchange, interest rate, and	IFC AMC (Asset Management Company) mobilizes and	
Banking Capital Markets Insurance Trade & Supply Chain Finance	Use relatively small amounts of concessional donor funds to mitigate specific investment risks and help rebalance risk-reward profiles of investments	Global Trade Finance Program (GTFP) guarantees trade-related payment obligations of approved	Solutions Derivative; structured finance; local currency products and solutions Enable clients to hedge foreign exchange,	• IFC AMC (Asset Management Company)	



IFC INVESTED OVER \$200 BILLION IN EMERGING MARKETS OVER 10 YEARS

FY22 is a year of record results for IFC with total commitments around the world achieving \$32.8 billion



■IFC's own account

Mobilization

FY2;



Global

19%

Including both loan-type and equity-type products

Portfolio exposure is defined as the sum of the (i) committed exposure for IFC's debt investments, (ii) fair market value of IFC's equity investments, and (iii) total undisbursed equity commitments

IFC'S Project Development (Upstream) Approach



UPSTREAM SUPPORTS THE PRIVATE SECTOR TO CREATE MARKETS

From Upstream to Investment

IFC is focused on increasing pipeline of bankable private-sector projects by

- ✓ Providing advisory services and other capacity support to clients (governments / private sector) to develop, enable and seek investment for transformative projects
- ✓ Working closely across the World Bank Group to help develop policies, regulations, and frameworks for private sector investments and to provide necessary political risk mitigants and financial products to address gaps in commercial and financial structures
- ✓ Investing in and helping develop projects at an early stage through a variety of means, with a focus on high impact projects where IFC can add significant value

...in markets with challenging operating environments

- ✓ Incomplete/ ineffective regulatory environment
- ✓ High risk perception
- ✓ Complexity to achieve bankability for large scale transformative projects
- ✓ Limited availability of early-stage risk capital and other project development resources

INVESTMENT & PORTFOLIO SECTOR UPSTREAM PROJECT UPSTREAM Enabling **Transaction** Initial Idea Global Firm Level Co-Development Portfolio **Environment** Collaboration Mainstream Advisory **Platforms** Advisory Generation Advisory (C3P/CFS)

Sector-Wide Initiatives	Global Delivery Platforms	Early-Stage Project Development
 Sector-level initiatives to improve investment environment Develop linkages between client projects and the objectives of governments Work on sector-level interventions aimed at unlocking client projects 	IFC is developing new products aimed at improving delivery to clients A large part of this work involves working with our global clients in piloting or refining these products	 Early-stage project engagement Involves working with clients in conceptualizing and/or developing projects IFC could provide funding and advisory services for specific project-development activities



EARLY-STAGE PROJECT DEVELOPMENT

From conceptualizing an idea to nursing it into a bankable investment opportunity

WHAT EARLY-STAGE ACTIVITIES CAN WE FUND AND SUPPORT?

0-6 months	7-12 months	13-18 months	19-24 months	25-36 months	37-48 months	49-60 months
Predevelopment			Development		Fina	ancing
or supporting funding for p	peline generation by leading re-feasibility studies, market ket/company surveys, etc. Prefeasibility Study	feasibility by contribu	ment of projects following co uting resources and/or fundin es. IFC's value-add is in ensu bankable	ng for the execution of	helps mobilize third-part	or equity financing and ty capital required to fund e the project
			d planning			
				usiness Model/ ancial Structuring		
				Proof of C	oncept/Piloting	
					Financing & Mot	oilization of Capital

IFC provides technical assistance and capacity building throughout the project-development cycle

International Finance Corporation WORLD BANKGROUP

Creating Markets, Creating Opportunities

IFC & DFIs in Green Hydrogen



GREEN HYDROGEN - KEY OPPORTUNITIES AND CHALLENGES

Green Hydrogen represents an immense opportunity for emerging markets with high RE potential, but many questions remain

Opportunities and Challenges in Green Hydrogen Development and Deployment



Market Applications

- Use of hydrogen for chemicals is well known large potential for displacement of grey hydrogen in ammonia, refineries or in steel
- Potential for green hydrogen in other/new use cases (transportation fuel, power, storage, heating, etc) yet to be determined
- Definition of export and import schemes and standards + firm offtakes are required to unlock additional opportunities



Cost Competitiveness

- Green hydrogen production costs are currently 2-3 x more expensive than grey hydrogen
- Concessional / grant financing, carbon pricing etc. can accelerate green hydrogen competitiveness
- Costs driven by electrolyzer, cost / capacity factor of renewables, proximity to demand and infrastructure



Scaling Up

- Electrolyzers are well-known technology but multiple technologies being explored for scalability in green hydrogen applications
- Currently no clear winner for a scalable option current manufacturing capacity for electrolyzers production is only 8 GW
- Challenge in scaling up renewables to meet both green hydrogen and electrification demand 5-10x today's investment levels



Infrastructure/ Value Chain Development

- Transporting and storing hydrogen can add up to 1-2x more costs and may require massive infrastructure investment (pipelines, shipping, storage terminals, distribution & access points) still to be seen what best carrier will be (liquid H2, ammonia, LOHCs, etc)
- Electrolysis is a water intensive process. ~9-15 kg of potable water (roughly 45 kg of seawater) is required for 1kg of hydrogen.
- Significant **project-on-project risks** given long, and emerging, value chain



Regulation and Market Dependence

- In most emerging markets, hydrogen-specific policies and regulations are nonexistent or not yet well defined
- Evolving (and different) standards on what can be label as green hydrogen across different markets
- Need for cross-sectoral and global development and update of safety guidelines and technical codes



GREEN HYDROGEN – MARKET APPLICATIONS

There is still debate on which use cases hydrogen will be most competitive in but existing uses (ammonia, refining, etc.) are clearest use cases – Category A and B



¹Source: Michael Liebrich / Liebrich Associates, Clean Hydrogen Ladder, Version 4.01, 2021



^{*} Most likely via ammonia or e-fuel rather that H2 gas or liquid

WHAT DFIS LOOK FOR IN A GREEN HYDROGEN PROJECT

IFC's deal screening criteria – understanding GH project competitiveness

1. End Use Sector

Evaluate if it is an attractive option in the given sector / industry to decarbonize. Assess its cost competitiveness in comparison to other alternatives.

3. Attractive Off-take Arrangements

Evaluate potential sources of longterm domestic offtake and credit quality of those offtakers. Prioritize projects that intend to have domestic consumption over exports.

5. Supporting Infrastructure

Availability and adequacy of public infrastructure like ports, roads, or access to existing infrastructure owned by third parties. Access to water without causing water stress.











2. Sponsor Strength

Financial strength of sponsors including JV partners that can absorb risks and facilitate strong offtake arrangements. Those with track record in RE and related infrastructure projects. Ability to retain majority / controlling ownership of the project.

4. Enabling Environment

Presence of policies and regulatory frameworks such as national net-zero targets or GH strategies. Visibility on long-term policy direction on decarbonization.

Availability of subsidies, tax credits and concessional funds to promote GH development.



KEY FACTORS CRITICAL TO A GREEN HYDROGEN PROJECT'S COMPETIVENESS

Project Cost Competitiveness



Cheap & Plentiful Renewable Energy Sources

- ☐ Locations with low-cost renewables and decreasing electricity prices
- □ Projects with applying a combination of solar/wind or geothermal/solar energy



Low-Cost Electrolyzers

- □ Low-cost electrolyzers (costs declining with investments and scale overall investment costs for PEM electrolyzers have reduced by 35% between 2014 and 2019 and are expected to start flattening out as early as 2030.
- ☐ High plant utilization factors (above 75% utilization rate for the electrolyzers)



High Capacity Factors

- ☐ All other factors being equal, a 50% increase in capacity factor provides an almost equal reduction in the cost of hydrogen production.
- ☐ High capacity factors (steady availability of energy to the eletrolyzer throughout daily operations) will be a direct outcome of the energy sources selected

Project Context



Strong and Credible Partners

- ☐ Strong & credible sponsor(s) willing to take market risks and commit to long-term offtake.
- □ Technology providers with a robust track record



Market and Stakeholder Support

- ☐ Projects with mitigants that help bridge the competitiveness gap, and hence increase the probability of a successful outcome
- ☐ Countries with national hydrogen plans, policies and regulatory frameworks which facilitate green hydrogen deployment and its grid integration, carbon pricing



Prioritize Projects with Few to None Technology Competitors

☐ Projects targeted at applications with limited technology alternatives and stranded asset risks



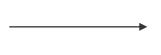
IFC'S EXPERIENCE ACROSS THE HYDROGEN VALUE CHAIN

IFC has experience across the value chain in emerging markets globally working with key industry players

















Renewable energy

- Financed over 20 GW of renewables in emerging markets one of largest financiers
- Often plays market creator role (Scaling Solar, offshore wind)
- Work with **premier clients**, e.g.:



Cameroon



IBERDROLA

(1) 中国三峡南亚投资有限公司



Uzbekistan







Green Hydrogen

- IFC works closely with World Bank on multiple market-enabling activities, including:
 - Market studies (e.g. South Asia, H2 Fuel Cell -Transportation, Green H2 in **Developing Countries**)
 - Country-level policy engagements
- IFC partnering with GH2 developers at early stage (cofinancing studies, development work)

Chemicals

- IFC has decades of experience in financing projects with hydrogen derivatives (ammonia, methanol, etc) in emerging markets
- Current portfolio includes 68 projects* in chemicals and fertilizer space. Key clients:













South America/Africa

Pakistan

Egypt



Nigeria

Downstream Uses

- Significant experience in sectors with downstream applications for hydrogen, including refining, transport, mining, steel
- Strong ties to clients across enduser industries, such as:























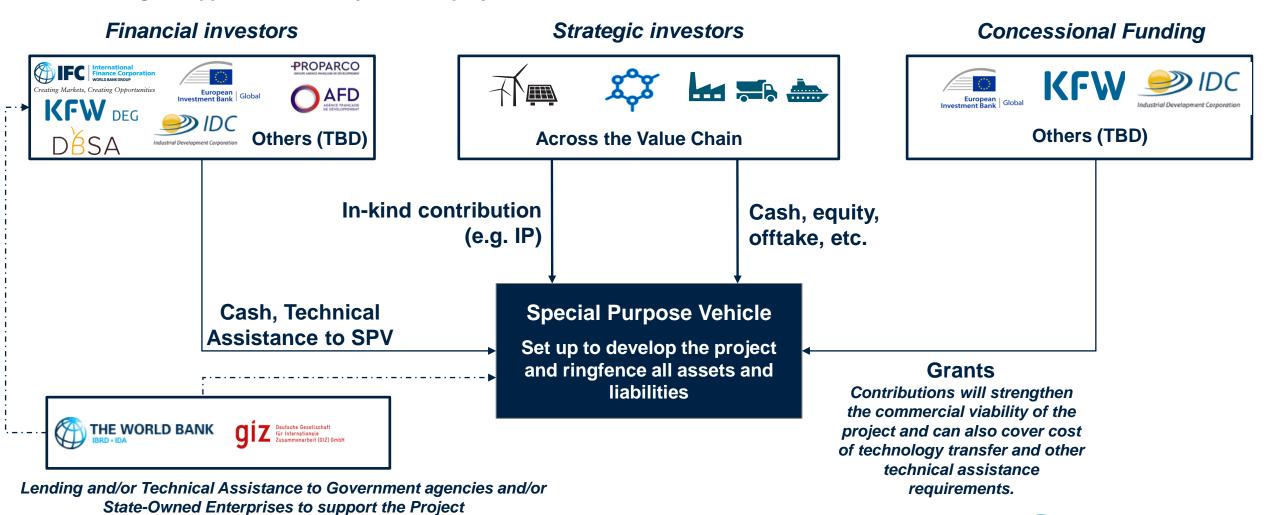


Steel, cement, glass



DFIS NEED TO WORK TOGETHER TO LEVERAGE OFFERINGS INTO ONE PACKAGE

DFIs can support at different stages which includes, early-stage project development expertise and co-funding, grants, technical advisory and financing to support the full lifecycle of the project.





THANK YOU



Creating Markets, Creating Opportunities

Christoph Kausch

Southern Africa Lead: Manufacturing & Services Upstream & Advisory

ckausch@ifc.org www.ifc.org